# Health Services and Development Agency Communique

# A MONTHLY PUBLICATION OF THE HEALTH SERVICES AND DEVELOPMENT AGENCY

Andrew Jackson State Office Building 500 Deaderick Street, Suite 850 Nashville, TN 37243 615.741.2364

# DECEMBER 2011

For Meeting verification/change or agenda information, please call the Agency Office or check our website at <a href="https://www.tn.gov/hsda">www.tn.gov/hsda</a>

# **HEALTH SERVICES & DEVELOPMENT AGENCY**

Department of Health, Division of Health Statistics,
Office of Policy, Planning and Assessment
615.741.1954
Department of Mental Health,
Office of Policy Planning
615.532.6500

Office Hours are 8:00 a.m. to 4:30 p.m., Central Time, Monday through Friday

**ALL RECORDS ARE PUBLIC INFORMATION** 

#### CALENDAR

observed

# The Health Services and Development Agency will be closed in 2011 on the following days:

Monday, January 3 – New Year's Day Observed Monday, January 17 – Martin Luther King Day Monday, February 21 – President's Day Friday, April 22 – Good Friday Monday, May 30 – Memorial Day Monday, July 4 – Independence Day Monday, September 5 – Labor Day \* Monday, October 10 – Columbus Day "substituted for the day after Thanksgiving at the Governor's discretion."

Friday, November 11 – Veteran's Day
Thursday, November 24 – Thanksgiving Day

\* Friday, November 25 – substituted for Columbus Day
Friday, December 23 & Monday, December 26 – Christmas Day
Observed
Friday, December 30 & Monday, January 2 – New Year's Day

2011 REVIEW CYCLE						
	<b>Publication Dates-</b>		HSDA	* End of		
2011 Cycle	<b>Letter of Intent</b>	<b>Application</b>	<b>Meeting Dates</b>	<b>Appeal Period</b>		
August 2011	07/01/11-07/10/11	"	10/26/11	11/10/11		
September 2011	08/01/11-08/10/11	"	11/16/11	12/01/11		
October 2011	09/01/11-09/10/11	"	12/14/11	1/5/12		
November 2011	10/01/11-10/10/11	ee .	01/25/12	02/9/12		
December 2011	11/01/11-11/10/11	"	02/22/12	03/8/12		
	Publication Dates-		HSDA	* End of		
<b>2012 Cycle</b>	<b>Letter of Intent</b>	<b>Application</b>	<b>Meeting Dates</b>	<b>Appeal Period</b>		
January 2012	12/01/11-12/10/11	5 days after Publication	03/28/12	04/12/12		
February 2012	01/01/12-01/10/12	"	04/25/12	05/10/12		
March 2012	02/01/12-02/10/12	"	05/23/12	06/07/12		
April 2012	03/01/12-03/10/12	"	06/27/12	07/12/12		
May 2012	04/01/12-04/10/12	"	07/25/12	08/09/12		
June 2012	05/01/12-05/10/12	"	08/22/12	09/06/12		
July 2012	06/01/12-06/10/12	"	09/26/12	10/11/12		
August 2012	07/01/12-07/10/12	"	10/24/12	11/08/12		
September 2012	08/01/12-08/10/12	"	11/14/12	11/29/12		
October 2012	09/01/12-09/10/12	"	12/12/12	1/03/13		
November 2012	10/01/12-10/10/12	"	01/23/13	02/07/13		
December 2012	11/01/12-11/10/12	"	02/27/13	03/13/13		

In the event that the last appropriate filing date falls on a Saturday, Sunday, or legal holiday, such filing should occur on the <u>preceding</u> business day.

## STATE OF TENNESSEE POLICY OF NON-DISCRIMINATION

PURSUANT TO THE STATE OF TENNESSEE'S POLICY OF NON-DISCRIMINATION, THE HEALTH SERVICES AND DEVELOPMENT AGENCY DOES NOT DISCRIMINATE ON THE BASIS OF RACE, SEX, RELIGION, COLOR, NATIONAL OR ETHNIC ORIGIN, AGE, DISABILITY OR MILITARY SERVICE IN ITS POLICIES OR IN THE ADMISSION OR ACCESS TO, OR TREATMENT OR EMPLOYMENT IN, ITS PROGRAMS, SERVICES OR ACTIVIES.

EQUAL EMPLOYMENT OPPORTUNITY/AFFIRMATIVE ACTION INQUIRIES OR COMPLAINTS SHOULD BE DIRECTED TO THE HEALTH SERVICES AND DEVELOPMENT AGENCY, 500 DEADERICK STREET, SUITE 850, NASHVILLE, TN 37243. TELEPHONE NO.: 615/741-2364. ADA INQUIRIES OR COMPLAINTS SHOULD BE DIRECTED TO THE HEALTH SERVICES AND DEVELOPMENT AGENCY'S ADA COORDINATOR: JAMES CHRISTOFFERSEN, HEALTH SERVICES AND DEVELOPMENT AGENCY, 500 DEADERICK STREET, SUITE 850, NASHVILLE, TN 37243. TELEPHONE NO.: 615/741-2364.

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<sup>\*</sup> Appeal deadline is 15 days after meeting date

# HEALTH SERVICES AND DEVELOPMENT AGENCY MEETINGS

THSDA Meetings are scheduled to be held at 8:30 a.m. CDT/CST at the following locations:

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# December 2011 \*

Legislative Plaza
Room 12
Sixth Avenue North & Union Street
Nashville, TN

# **January - May 2012 \***

AT&T Tower
Main Auditorium
333 Commerce Street
Nashville, TN

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\* Meeting locations are subject to change

\*\* All meetings of the Health Services and Development Agency are

posted on the Agency's website at www.tn.gov/hsda

## **EXECUTIVE DIRECTOR'S ANNOUNCEMENTS:**

### **PLEASE NOTE:**

In order that the Agency members may have sufficient time to review the meeting packet, please submit all support, rebuttal and comments for matters on the Agency's agenda no later than noon (Central Time) on the thirteenth day before the meeting at which that matter will be Heard. The parties are encouraged to provide 28 copies. In accordance with T.C.A., Section 68-11-1609(g)(1), any health care institution wishing to oppose a Certificate of Need application must file a written objection with the Agency and serve a copy on the applicant no later than fifteen days before the agency meeting at which time the application is originally scheduled.

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# RESULTS OF APPLICATIONS HEARD AT THE NOVEMBER **MEETING**

East Tennessee Radiation Therapy Services 1415 Old Wesigarber Road, Suite 250 Knoxville (Knox County), TN 37909 CN1108-030

Contact Person: John L. Wellborn, Consultant Phone: 615-665-2022

DEFERRED TO THE DECEMBER

MEETING

The acquisition of major medical equipment (a Linear Accelerator and related components); the initiation of outpatient radiation therapy services; and the establishment of an ambulatory surgical treatment center (ASTC) limited to radiation therapy services. The service will seek licensure by the Tennessee Department of Health as an ambulatory surgical treatment center (ASTC) limited to radiation therapy. The project does not contain any other type of major medical equipment or initiate or discontinue any other type of major medical equipment or health services, and it will not affect any facility's licensed bed complements.

8,885,379.00

St. Thomas Outpatient Imaging - Baptist 300 20th Avenue North, Suite 202 Nashville (Davidson County), TN 37203 CN1108-031

Contact Person: Dan H. Elrod, Esq.

Phone: 615-244-9270 **APPROVED** 

The establishment of an outpatient diagnostic center (ODC) and the initiation of magnetic resonance imaging (MRI) services. The ODC will occupy approximately 6,563 square feet of space leased from Baptist Hospital, located in the 20th Avenue Medical Office Building, 300 20th Avenue North, Suite 202, Nashville (Davidson County), TN. Upon completion of the project, Baptist Hospital will deactivate an existing MRI, so the project will not result in any new MRI capacity in the market. The imaging modalities in the ODC will be MRI, CT, ultrasound, digital x-ray, radiography and fluorography.

3,608,100.00

## **GENERAL COUNSEL'S REPORT**

AmeriCare Long Term Specialty Hospital, LLC d/b/a AmeriCare Health and Rehabilitation Center Corner of Kirby Pkwy. And Kirby Gate Blvd. Memphis (Shelby County), TN CN0908-045AE Contact Person: Michael D. Brent, Esq.

Phone: 615-244-2582 APPROVED

12 month extension to January 1, 2014

Request for a six (6) month extension of the expiration date from January 1, 2013 to July 1, 2013 and for approval of a change of ownership of a previously approved but unimplemented project. The ownership would transfer from an AmeriCare afiliated entity to Christian Care Center of Memphis, LLC. This project was approved on November 18, 2009 for the partial relocation and replacement of a nursing home.

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# APPLICATIONS TO BE HEARD AT THE DECEMBER MEETING

\* Riverview Regional Medical Center 159 Hospital Drive Carthage (Smith County), TN 37030 CN1110-036

Contact Person: Kim H. Looney, Esq.

Phone No.: 615/850-8722 **Consent Calendar** 

The relocation of a twenty-five (25) bed critical access hospital, which includes a ten (10) bed swing unit located at 130 Lebanon Highway, Carthage (Smith County), TN 37030 to the Riverview Regional Medical Center North (RRMCN) campus located at 158 Hospital Drive, Carthage (Smith County), TN 37030. As a result of the relocation, Riverview Regional Medical Center South will be initiating MRI services and a ten (10)-bed geropsychiatric unit at the North campus. The total number of licensed beds will be thirty-five (35). The name of the relocated facility will be Riverview Regional Medical Center. There will be no new services or beds in Smith County as a result of this application. RRMCN will surrender its license, which includes sixty-three (63) acute care beds, and the RRMCS (South campus) will be closed, upon implementation of this project. Obstetrical services will continue to be provided at what is currently the North location by Riverview Regional Medical Center.

100,000.00

NHC at Indian Path 2300 Pavilion Drive Kingsport (Sullivan County), TN 37660 CN1106-022

Contact Person: Bruce K. Duncan, Assistant Vice

President

Phone No.: 615-890-2020

DEFERRED FROM THE SEPTEMBER **MEETING** 

DEFERRAL REQUESTED TO MARCH

East Tennessee Radiation Therapy Services 1415 Old Wesigarber Road, Suite 250 Knoxville (Knox County), TN 37909 CN1108-030

Contact Person: John L. Wellborn, Consultant

Phone No.: 615-665-2022

DEFERRED FROM THE NOVEMBER **MEETING** 

The establishment of a new thirty (30)\* bed nursing home certified for Medicare participation. The project will be located in the existing building at the site of the old Indian Path Pavilion.

7,060,851.00

These beds are subject to the 125 Nursing Home Bed Pool for 2010 – 2011.

The acquisition of major medical equipment (a Linear Accelerator and related components); the initiation of outpatient radiation therapy services; and the establishment of an ambulatory surgical treatment center (ASTC) limited to radiation therapy services. The service will seek licensure by the Tennessee Department of Health as an ambulatory surgical treatment center (ASTC) limited to radiation therapy. The project does not contain any other type of major medical equipment or initiate or discontinue any other type of major medical equipment or health services, and it will not affect any facility's licensed bed complements.

8,885,379.00

Jackson-Madison County General Hospital d/b/a Alice and Carl Kirkland Cancer Center 720 West Forest Avenue Jackson (Madison County), TN 38301 CN1109-033 Contact Person: Victoria S. Lake, Director

Phone: 731-984-2160

Establishing the Alice and Carl Kirkland Cancer Center, a hospital based cancer treatment facility in a 82,900 square feet building located across from the hospital. The facility will be licensed as part of the Jackson-Madison County General Hospital. The project will not involve the purchase of major medical equipment, the initiation of any service requiring a Certificate of Need, or a change in the number or type of licensed beds. 37,170,952.00

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# APPLICATIONS TO BE HEARD AT THE DECEMBER MEETING

Memphis Center for Research and Addiction Treatment 1391 Madison Avenue
Memphis (Shelby County), TN 38104
CN1109-035
Context Persons John L. Wellbern Consultant

Contact Person: John L. Wellborn, Consultant

Phone: 615-665-2022

DEFERRED TO THE FEBRUARY MEETING

The relocation from its current site at 1270 Madison Avenue to 1391 Madison Avenue, Memphis (Shelby County), TN 38104, a distance less than a quarter of a mile. A CON application was filed for the relocation of the same facility to 1734 Madison Avenue, Memphis (Shelby County), TN 38104. This second application is being filed as an alternate location in the event CON approval is not granted for the first application. The facility is currently licensed by the Tennessee Department of Mental Health as an Alcohol & Drug Non-Residential Opiate Treatment Facility. It will be used exclusively to provide a comprehensive adult outpatient treatment program for opioid addiction.

\$ 1,248,625.00

#### **GENERAL COUNSEL'S REPORT**

LeBonheur Children's Medical Center Memphis (Shelby County), TN CN0609-076A Contact Person: Byron R. Trauger, Esq. Phone: 615-256-8585

White House Health Care, Inc.
White House (Robertson County), TN
CN0910-052A
Contact Person: E. Graham Baker, Jr., Esq.
Phone: 615-370-3380

Request for a six (6) month extension of the expiration date from February 1, 2012 to August 1, 2012. The project was approved on December 20, 2006 for the following: 1) The replacement of the existing hospital; 2) the conversion of fifteen (15) pediatric acute care beds to neonatal intensive care unit (NICU) beds; and 3) the acquisition of a new Intraoperative magnetic resonance imaging (MRI) unit. The project cost was \$326.956.905.00.

Request for a twelve (12) month extension of the expiration date from February 1, 2012 to February 1, 2013. The project was approved on December 16, 2009 for the relocation of an unimplemented Certificate of Need (CN0712-098A) for a nursing home with eighty-four (84) dually certified beds to be constructed in four (4) separate wings of a single building and operated pursuant to "Eden Alternative ©" parameters. As with the previous approved certificate of need, the project requires no additional beds from the 125-bed Medicare skilled nursing facility bed pool. Upon approval of this project CN0712-098A was voluntarily surrendered, as were the previous CONs, CN9409-062A and CN0511-104A. The project cost was \$7,425,802.00

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# APPLICATIONS TO BE HEARD AT THE JANUARY MEETING

\*Baptist Memorial Hospital - Tipton 7945 Wolf River Boulevard Germantown (Shelby County), TN 38138 CN1111-050

Contact Person: Arthur Maples, Director Strategic

Analysis

Phone: 901-227-4137
CONSENT CALENDAR

The acquisition of a Positron Emission Tomography/Computed Axial Tomography (PET/CT) unit and the initiation of PET services. The PET/CT was previously owned and operated at the same site pursuant to CN0511-105A approved for UT Cancer Institute, owned & managed by The Boston Baskin Cancer Group. The PET/CT unit will continue to be located in leased space at 7945 Wolf River Boulevard, Germantown (Shelby County), TN 38138. The project does not involve the addition of beds or any other service for which a certificate of need is required.

\$ 1,359,221.00

Delozier Surgery Center, LLC 209 23rd Avenue North Nashville (Davidson County), TN 37203 CN1108-028

Contact Person: R. Brian White Phone No.: 615/369-9899

Saint Thomas Hospital 4220 Harding Road Nashville (Davidson County), TN 37205

Contact Person: Barbara Houchin, Executive

Director, Planning

CN1110-037

Phone No.: 615/284-6869

The expansion of the existing ambulatory surgery treatment center (ASTC) for outpatient plastic and reconstructive surgery from one (1) operating room to two (2) operating rooms. \$ 281.835.00

A three-phase hospital project, including the renovation of 89,134 square feet of hospital space, and the construction of a six (6)-level 135,537 square feet patient tower to be adjoined to the hospital. Services and areas affected included critical care, operating rooms, patient registration, patient admission and testing, surgery waiting, surgery pre/post op, emergency department, chest pain clinic and support space. Major medical equipment for the project consists of one additional GE Discovery CT 750 HD 128-slice CT scanner. There are no additional services, operating rooms or beds requested in the project.

\$ 110,780,000.00

HealthSouth Chattanooga Rehabilitation Hospital 2412 McCallie Avenue Chattanooga (Hamilton County), TN 37404 CN1110-038

Contact Person: Walter C. Smith, Director, State

Regulatory Affairs

Phone No.: 205/967-7116

The renovation of existing space and construction of a partial replacement of the hospital. The project proposes the demolition of an approximately 21,350 square feet structure on the campus, the renovation of approximately 19,797 square feet of existing space and approximately 25,895 square feet of new construction. The project does not involve the addition of beds, the acquisition of major medical equipment or any other services for which a Certificate of Need is required.

\$ 12,528,125.00

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# APPLICATIONS TO BE HEARD AT THE JANUARY MEETING

Skyline Medical Center (Madison Campus) 500 Hospital Drive

Madison (Davidson County), TN 37115

CN1110-040 Contact Person: John L. Wellborn,

Consultant Phone No.: 615/665-2022 The expansion of its adolescent (ages 13 to 17) inpatient psychiatric bed unit by eleven (11) beds, from ten (10) to twenty-one (21) beds at its Madison campus at 500 Hospital Drive, Madison (Davidson County), TN 37115. This will be done without increasing the facility's licensed beds through reclassification of eleven (11) medical-surgical beds currently included in the Madison facility's licensed bed complement. Skyline Medical Center is licensed for a total of 466 hospital beds, of which 233 are authorized at its Madison campus. The project does not include any major medical equipment, discontinuation of any health service, or a change of the hospital's total licensed bed complement. 2,412,504.00

Tennessee Oncology, PLLC 2018 Murphy Avenue, Suite 200 Nashville (Davidson County), TN 37203 CN1110-041

Contact Person: William H. West, Esq.

Phone No.: 615/726-5600

The acquisition of a magnetic resonance imaging (MRI) scanner and the initiation of MRI services for, and limited to the patients of Tennessee Oncology, PLLC. No inpatient beds or other health services will be provided by this project 1,762,835.00

Alexian Village Health and Rehabilitation Center 622 Alexian Way Signal Mountain (Hamilton County), TN 37377 CN1110-042 Contact Person: Christopher C. Puri, Esq.

Phone No.: 615/252-4643

The replacement of the existing 114-bed nursing home. The proposed new facility will remain on the Alexian Village of Tennessee campus, moving from 671 to 622 Alexian Way, Signal Mountain (Hamilton County), TN 37377. There will be no change in the number of beds at the facility, no new services will be initiated, and no services will be discontinued.

22,658,154.00

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# APPLICATIONS TO BE HEARD AT THE FEBRUARY MEETING

Memphis Center for Research and Addiction Treatment 1391 Madison Avenue Memphis (Shelby County), TN 38104 CN1109-035 Contact Person: John L. Wellborn, Consultant Phone: 615-665-2022

DEFERRED FROM DECEMBER

**MEETING** 

The relocation from its current site at 1270 Madison Avenue to 1391 Madison Avenue, Memphis (Shelby County), TN 38104, a distance less than a quarter of a mile. A CON application was filed for the relocation of the same facility to 1734 Madison Avenue, Memphis (Shelby County), TN 38104. This second application is being filed as an alternate location in the event CON approval is not granted for the first application. The facility is currently licensed by the Tennessee Department of Mental Health as an Alcohol & Drug Non-Residential Opiate Treatment Facility. It will be used exclusively to provide a comprehensive adult outpatient treatment program for opioid addiction. 1,248,625.00

Bristol Hospice - Eastern Tennessee, LLC 318 North Gateway Avenue Rockwood (Roane County), TN 37854 CN1111-043 Contact Person: Christie Franklin, President/CEO Phone: 801-325-0146

The establishment of a home care organization and the initiation of hospice services, with the hospice agency to be located at 318 North Gateway Avenue, Rockwood (Blount County), Tennessee 37854-2333, with a service area of: Anderson, Bledsoe, Blount, Bradley, Campbell, Cumberland, Fentress, Loudon, Marion, McMinn, Meigs, Monroe, Morgan, Overton, Pickett, Putnam, Rhea, Roane, Scott, Sequatchie, Sevier, Van Buren and White counties.

603,000.00

All Care Plus, Inc. d/b/a Quality Hospice 101 Duncan Street, Suite 101-B Jamestown (Fentress County), TN 38556 CN1111-044

Contact Person: E. Graham Baker, Jr., Esq.

Phone: 615-370-3380

The establishment of a home care organization and the initiation of hospice services to be located at 101 Duncan Street, Suite 101-B, Jamestown (Fentress County), Tennessee serving Clay, Cumberland, Fentress, Jackson, Morgan, Overton, Pickett, Putnam, Scott, Van Buren, Warren and White counties. 60,000.00

Rainbow Home Health, LLC 112 Frey Street Ashland City (Cheatham County), TN 37015 CN1111-045

Contact Person: Joy Forshee, Acting DON

Phone: 580-212-7801

The establishment of a home care organization and the initiation of home health services in Cheatham County to be located at 112 Frey Street, Ashland City (Cheatham County), Tennessee 37015. 262,600.00

Maury Regional Ambulatory Surgery Center, LLC Unaddressed site at the intersection of Saturn Parkway & Port Royal Road Spring Hill (Maury County), TN 37174 CN1111-046

Contact Person: H. Alan Watson, Senior Vice

President/Chief Operating Officer

Phone: 931-380-4002

The establishment of a multi-specialty ambulatory surgical treatment center (ASTC). The ASTC will include two (2) operating suites and two (2) procedure rooms, and will be managed and staffed by Vanderbilt University Medical Center. No major medical equipment will be involved. The proposed facility is to be located in a medical office building at the intersection of Saturn Parkway and Port Royal Road, South of Reserve Boulevard in Spring Hill, Tennessee in Maury County. A street address is not yet assigned to the property.

7,894,178.00

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# APPLICATIONS TO BE HEARD AT THE FEBRUARY MEETING

Methodist Healthcare-Memphis Hospitals d/b/a Methodist University Hospital 1588 Union Avenue Memphis (Shelby County), TN 38104 CN1111-047

Contact Person: Carol Weidenhoffer, Director of

Planning and Business Development

Phone: 901-516-0679

The relocation and replacement of a Positron Emission Tomography/Computed Axial Tomography (PET/CT) unit from 1388 Madison, Memphis (Shelby County), Tennessee 38104 to the West Clinic site located at 1588 Union Avenue, Memphis (Shelby County), Tennessee 38104. The PET/CT will continue to be operated by Methodist and particular appropriate and will not be presented by Methodist and particular appropriate and will not be presented by the release of the propriate and will not be presented by the release of the propriate and will not be presented by the release of the propriate and will not be presented by the release of the propriate and will not be presented by the propriate and will not be presented by the propriate and the project is for the relocation of existing services and will not increase the number of PET units in the service area. Minor renovations to accommodate the new equipment will be required. The project involves 3,035 square feet of renovated space. This project does not involve inpatient beds or the addition of other major medical equipment.

3,257,783.00

Southern Hills Medical Center 391 Wallace Road Nashville (Davidson County), TN 37211 CN1111-048 Contact Person: Jerry W. Taylor, Esq.

Phone: 615-726-1200

The conversion of four (4) medical surgical beds to four (4) inpatient rehabilitation at Southern Hills Medical Center (SHMC) located at 391 Wallace Road, Nashville (Davidson County), Tennessee. The proposed conversion of beds will increase the number of beds in SHMC's inpatient rehabilitation unit from twelve (12) beds to sixteen (16) beds, but will not change the number of licensed beds at SHMC.

700.105.00

NHC HealthCare, Farragut 120 Cavett Hill Lane Farragut (Knox County), TN CN1111-049

Contact Person: Bruce K. Duncan, Assistant Vice

President

Phone: 615-890-2020

The addition of ten (10)\* Medicare SNF nursing home beds to the currently operating ninety (90) bed nursing home for a total of 100 nursing home beds.

141,900.00

\*These beds are subject to the 2011-2012 Nursing Home Bed Pool.

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# **APPEALS OF AGENCY DECISIONS**

FACILITY	DOCKET #	DESCRIPTION	Meeting <u>Date</u>
HealthSouth Rehabilitation Hospital of Williamson County Franklin, Williamson County CN102-059A	25.00- 111868J	Appeal of Approval of CON	3/23/2011
Middle Tennessee Rehabilitation Hospital, LLC Franklin, Williamson County CN102-055D	25.00- 111868J	Appeal of Denial of CON	3/23/2011
New Life Surgical Center, PLLC Franklin, Williamson County CN1009-043A	25.00-111517J	Appeal of Approval of CON	2/23/2011
NOL, LLC dba Premier Radiology Mt. Juliet, Wilson County CN1104-012A	25.00-113713J	Appeal of Approval of CON	7/27/2011
Plaza Radiology, LLC d/b/a Cleveland Imaging Cleveland, Bradley County CN1010-047A	25.00-11270J	Appeal of Approval of CON	1/26/2011

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# Health Services and Development Agency Members

Carl Koella (Consumer, Speaker of the Senate)

Charlotte C. Burns (Hospital)

Barrett G. Haik, M.D. (Physician)

D. Lynn Johnson (Consumer, Speaker of the House)

Robert Doolittle (Consumer, Governor)

Gregory Lammert (Home Care)

William Southwick
(Ambulatory Surgical Treatment Centers)

James L. Wright (Nursing Home)

Darin J. Gordon (Director of TennCare) Keith Gaither, Designee

Julie Mix McPeak (Commerce & Insurance Commissioner) Lisa Jordan, Designee

> Justin Wilson (Comptroller) Faye Weaver, Designee

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